Merafe Resources Limited

MERAFE
RESOURCES

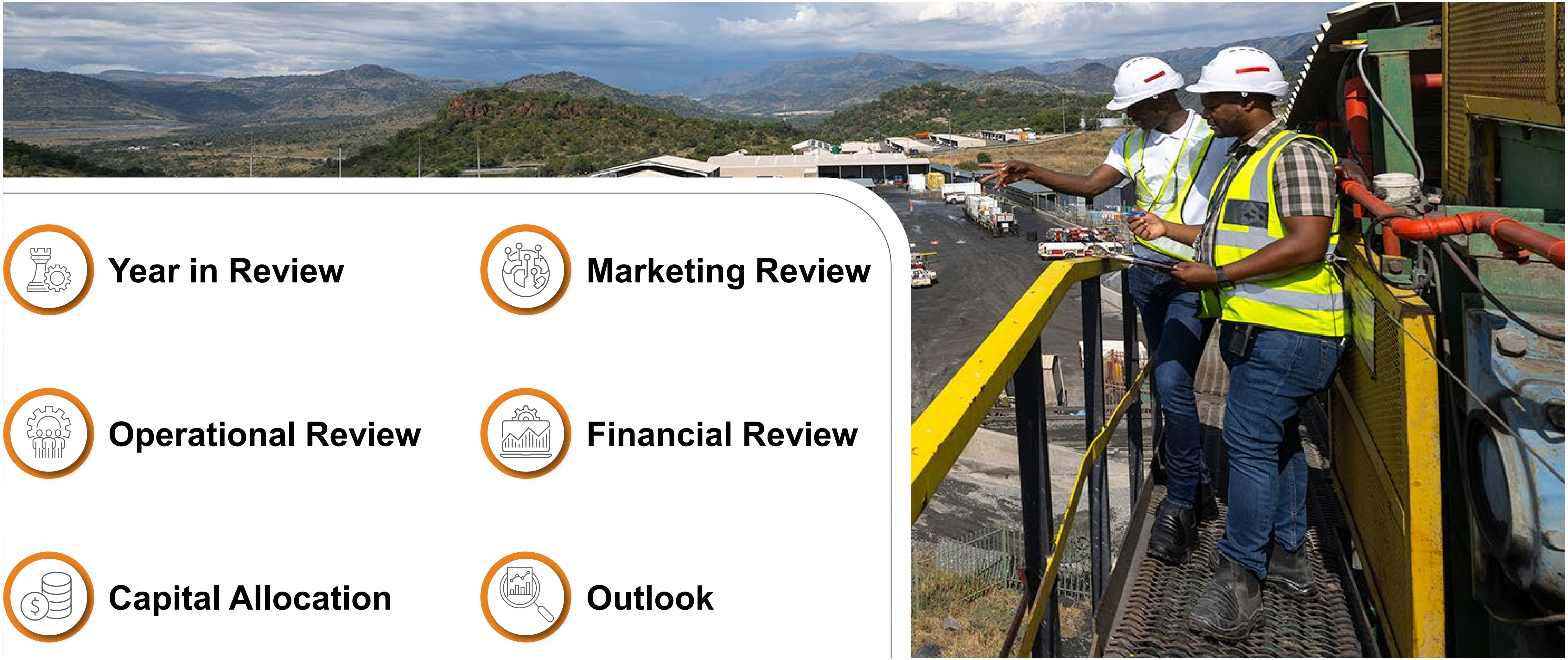
2025

Delivering today. Investing in tomorrow.

Legal notice

This presentation is published solely for informational purposes and does not constitute investment, legal, tax or other advice nor is it to be relied upon in making an investment decision. Information contained herein has been taken from sources considered by Merafe Resources to be reliable, but no warranty is given that such information is accurate or complete and it should not be relied upon as such. Views and opinions expressed in this presentation reflect the judgment of Merafe Resources as of the date of this presentation and are subject to change. Merafe Resources will not be responsible for any liability for loss or damage of any kind which arises, directly or indirectly, and is caused by the use of any of the information provided. The entire presentation is subject to copyright with all rights reserved.
The information contained herein shall not be published, rewritten for broadcast or publication or redistributed in any medium without prior written consent from Merafe Resources.
Prospective investors should take appropriate investment advice and inform themselves as to applicable legal requirements, exchange control regulations and tax considerations in the countries of their citizenship, residence or domicile. The distribution of the information contained in this presentation in certain countries may be restricted by law and persons who access it are required to inform themselves and to comply with any such restrictions. This information does not constitute an offer or solicitation in any jurisdiction in which such an offer or solicitation is not authorised or to any person to whom it is unlawful to make such an offer or solicitation. Past performance is not a guarantee of future performance. The price of shares can go down as well as up and may be affected by change in exchange rates, market conditions and risks associated with a mining venture.

Agenda



- Year in Review
- Marketing Review
- Operational Review
- Financial Review
- Capital Allocation
- Outlook

Year in Review 01

Deteriorating Financial Performance indicative of a tough operating environment

Safety

- No fatalities
- TRIFR decreased by 23% (from December 2024)

Operational

- All Venture's smelting operations suspended in H1 2025
- Significantly lower ferrochrome production
- Increased standing time
- Marginally lower chrome ore production
- Higher PGMs production

Marketing

- Global market uncertainty
- Increase in global stainless steel production
- Higher global ferrochrome demand met with lower production
- South African ferrochrome production decreased significantly
- Resilient chrome ore prices
- Stronger average ZAR:USD exchange rate

Financial

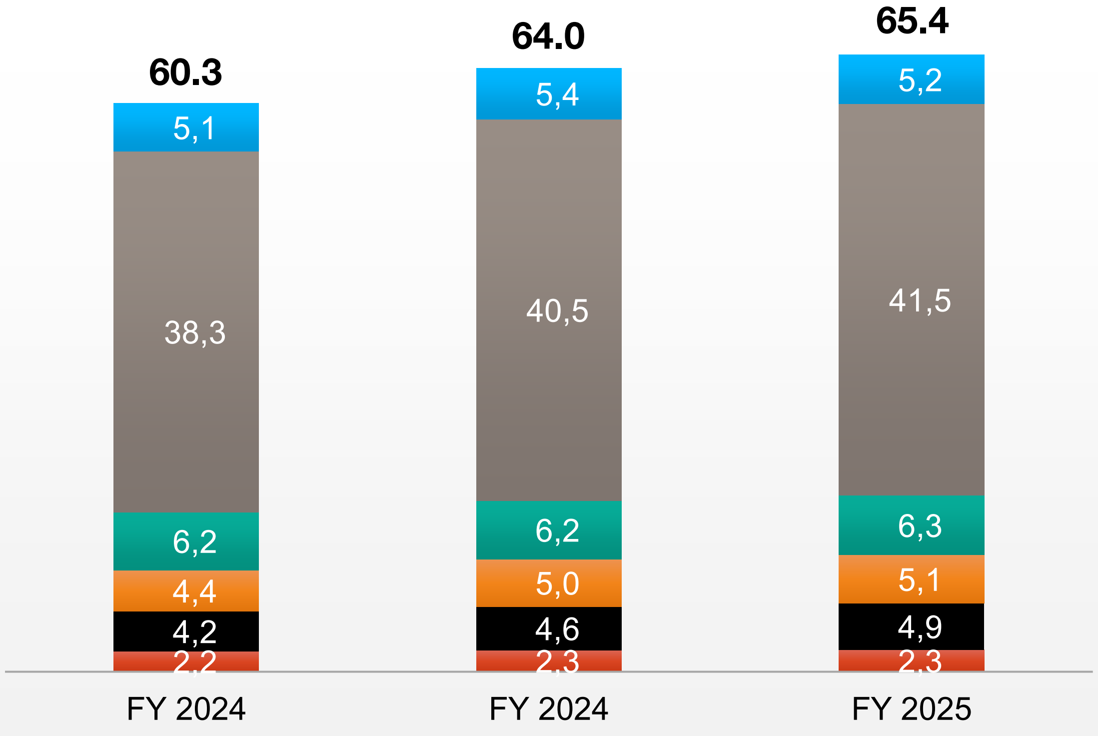
- Revenue down by 31% period-on-period
- Additional impairment of smelting plants in FY 2025
- Headline earnings per share declined to 12.2 cents
- Final ordinary cash dividend of 8 cents per share declared

Marketing Review 02

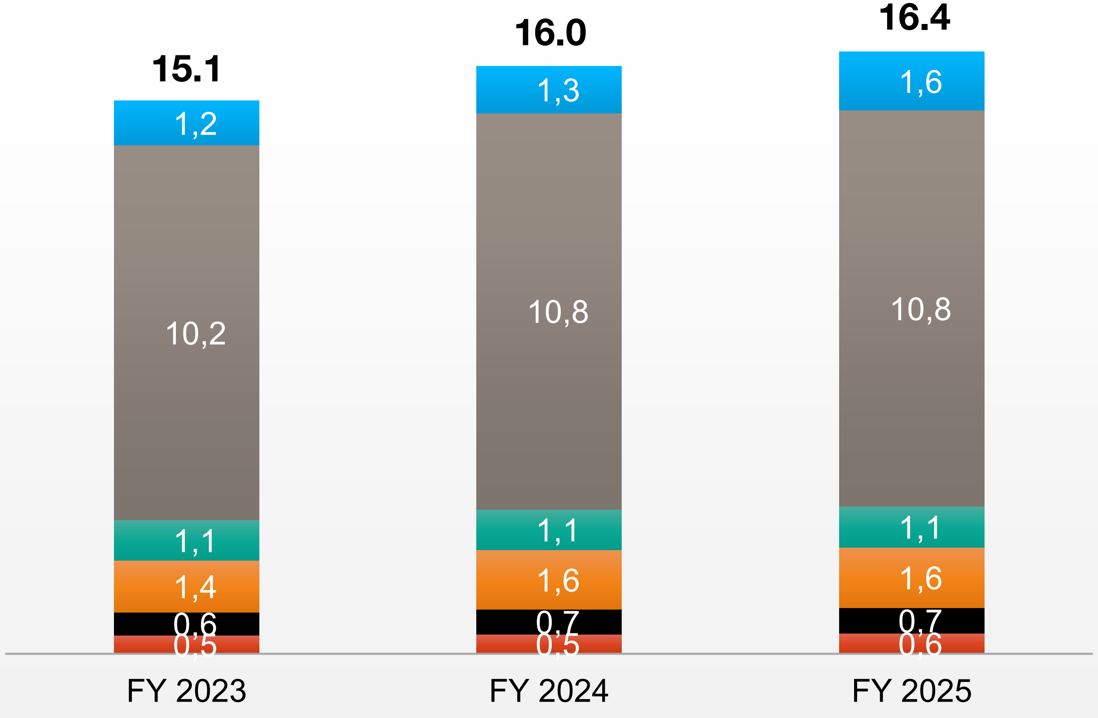
MERAFE RESOURCES

Increase in Stainless Steel production and Ferrochrome demand

Global stainless steel production (mt)



Global ferrochrome demand (mt)

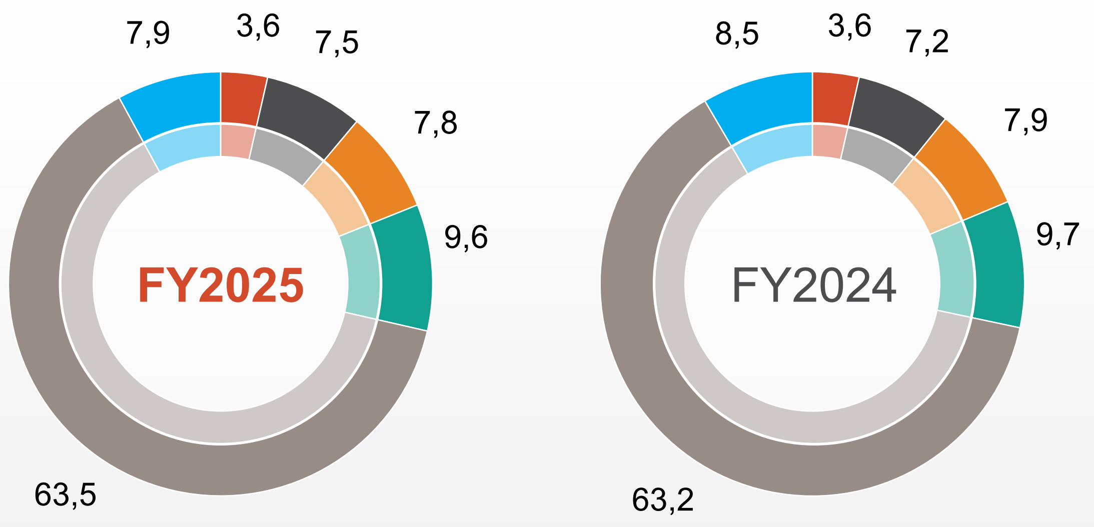


Japan India Indonesia Europe China Other

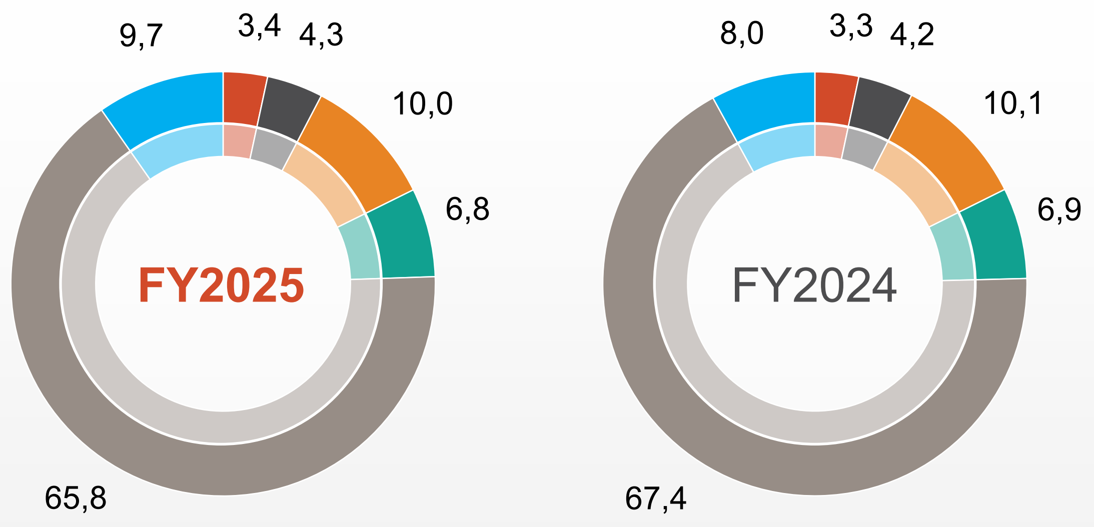
Source for all charts: CRU Dec 2025 Market Outlook Report

China's industry dominance continues

Global stainless steel production (%)



Global ferrochrome demand (%)

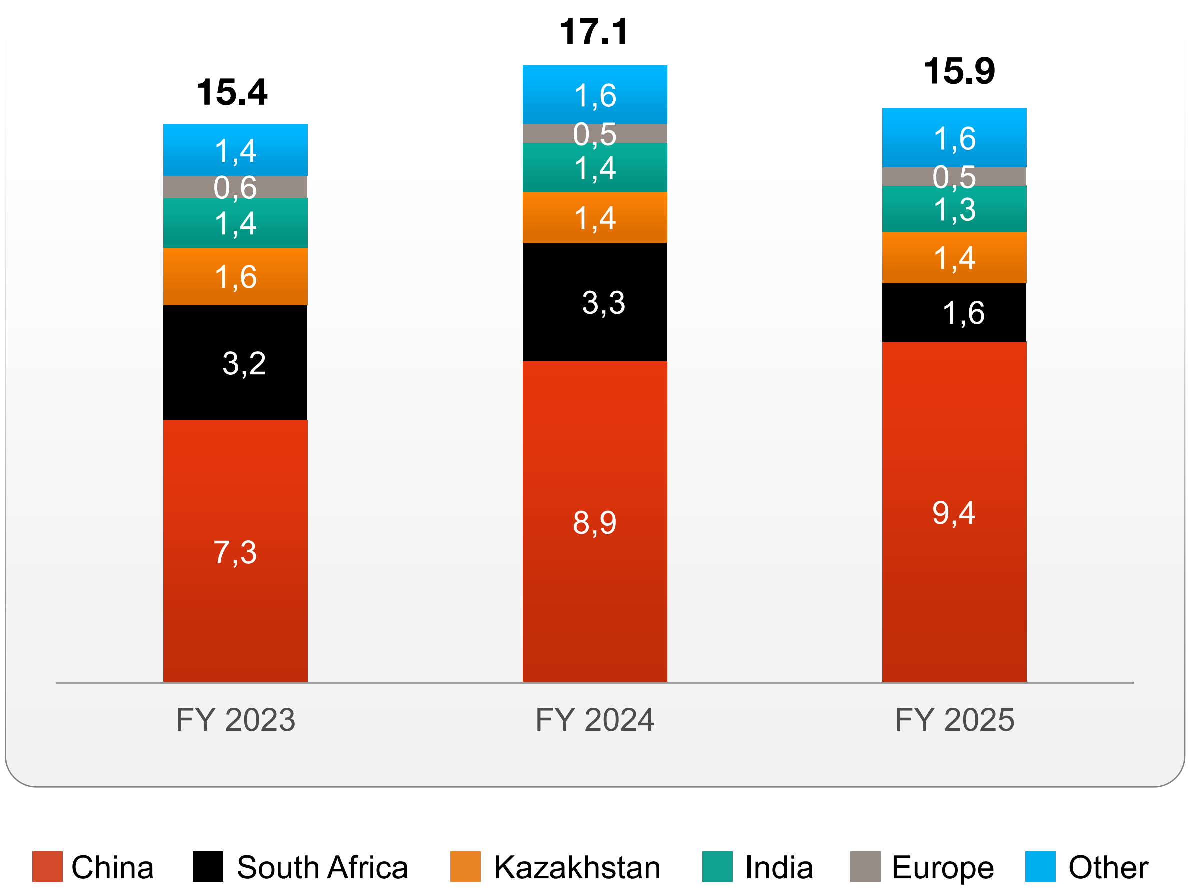


Japan | India | Indonesia | Europe | China | Other

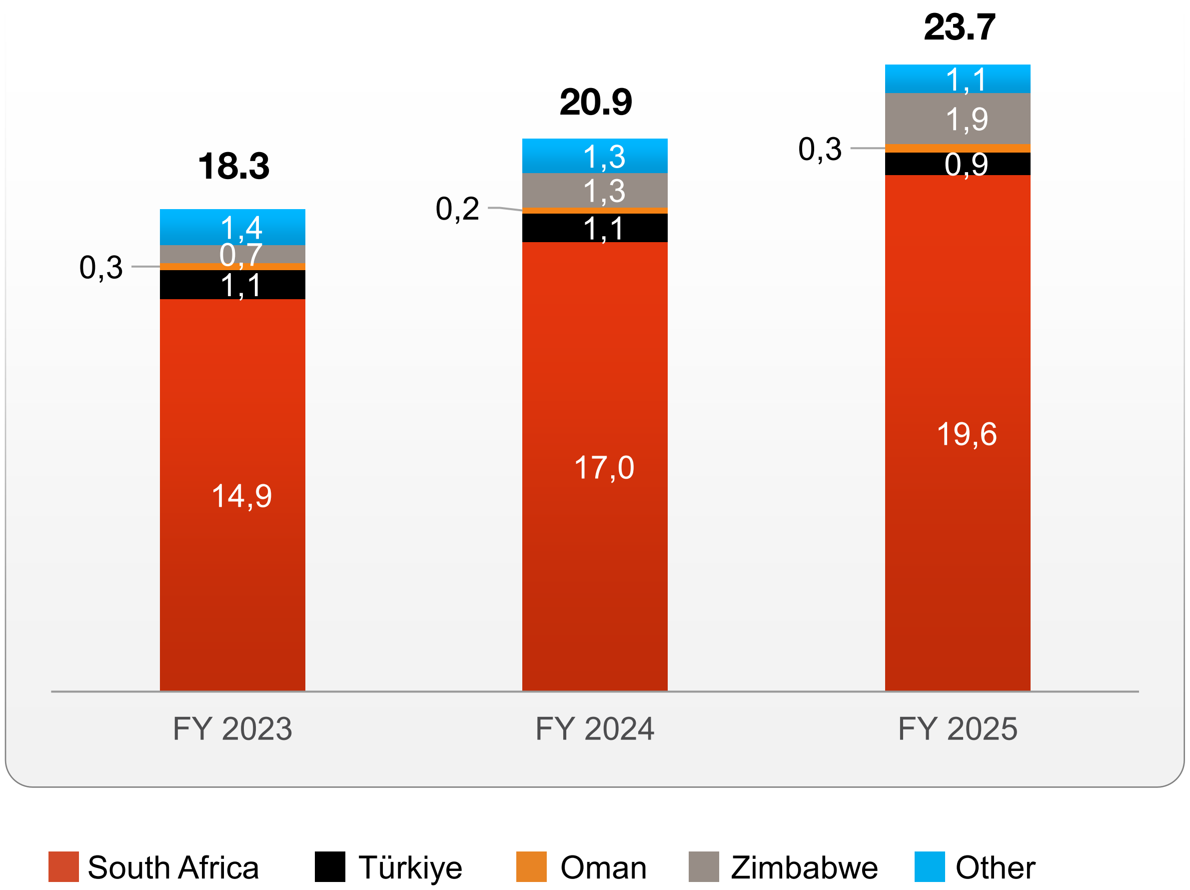
Source for all charts: CRU Dec 2025 Market Outlook Report

China's Ferrochrome production lower; Ore imports into China increase

Global ferrochrome production (mt)



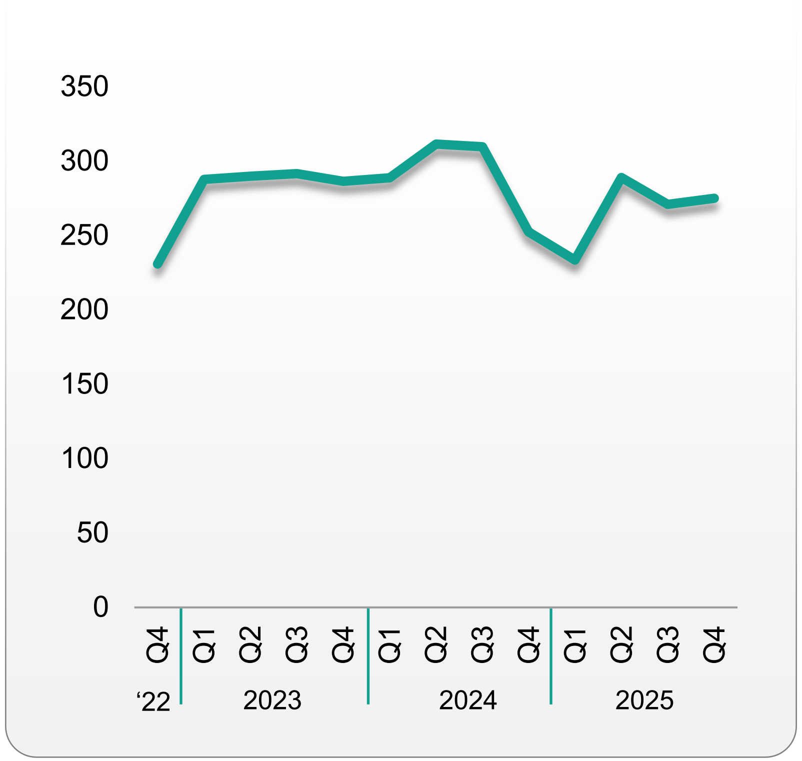
Chrome ore imports into China (mt)



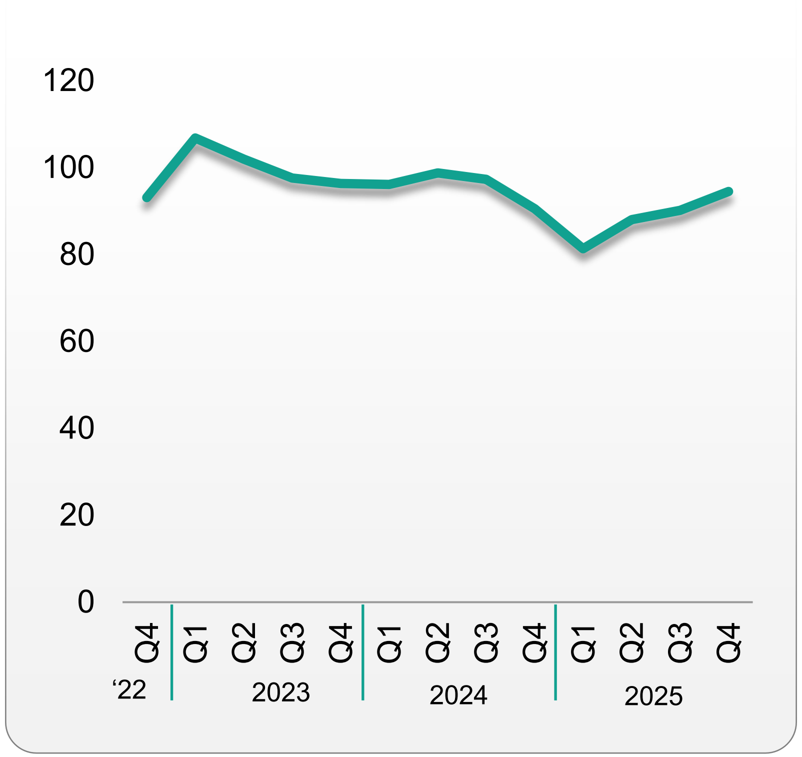
Source for all charts: CRU Dec 2025 Market Outlook Report

Volatile commodity prices

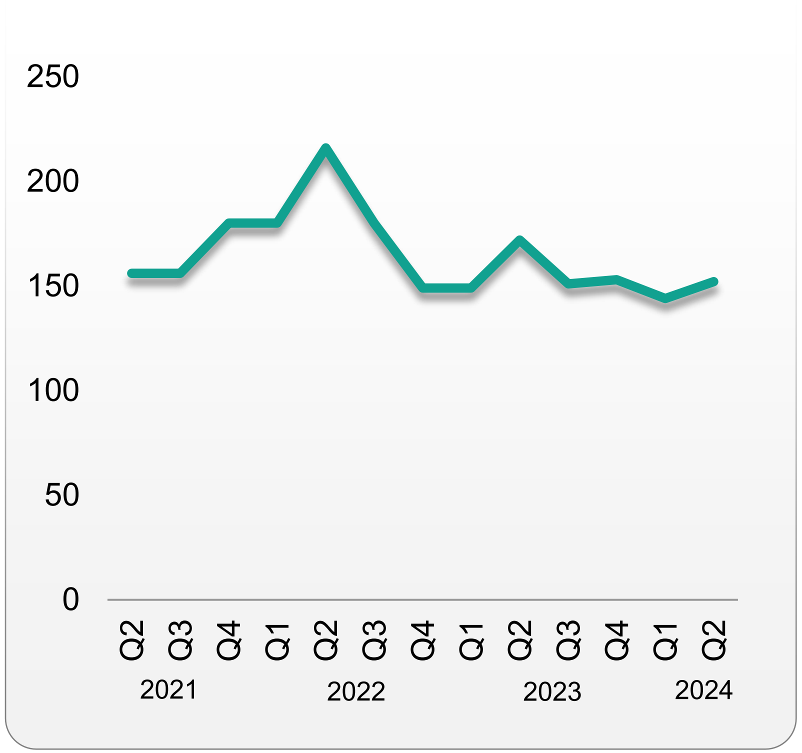
UG2 merchant prices (USD/t)



Ferrochrome merchant prices 48%–63% (USc/lb)



European ferrochrome benchmark price# (USc/lb)



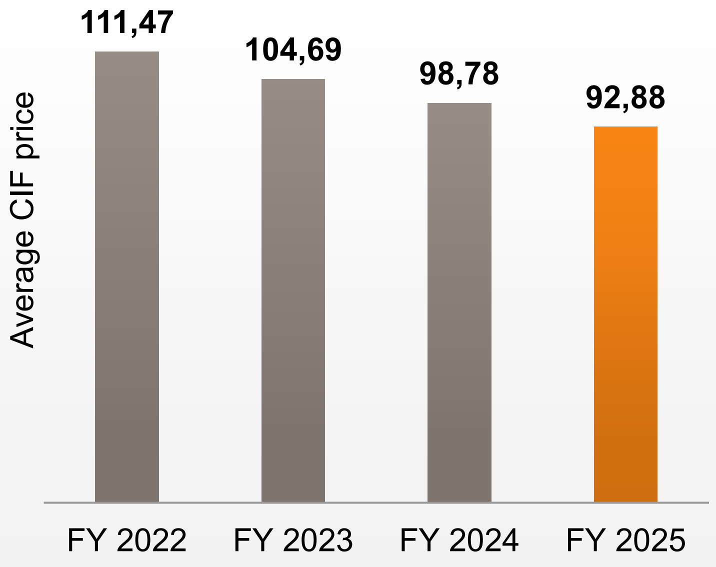
Source for all charts: CRU Dec 2025 Market Outlook Report

Discontinued from June 2024.

Ventures prices softer except for PGMs

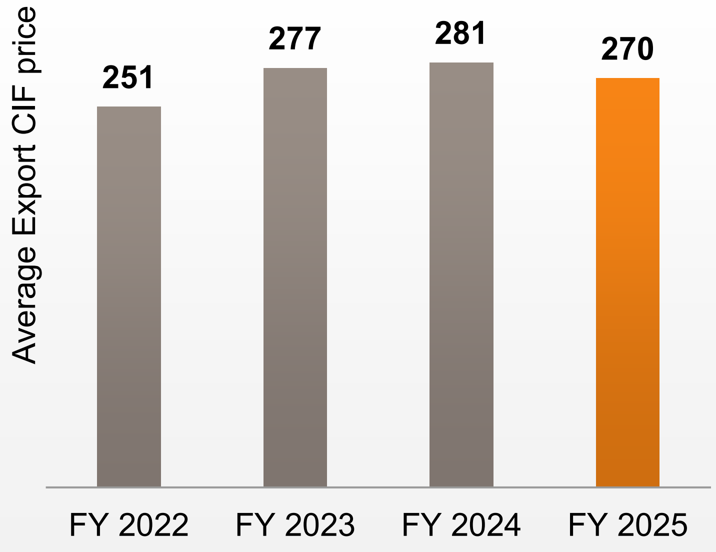
Ferrochrome (USc/lb)

- Since late 2024, ferrochrome prices have been under significant pressure.



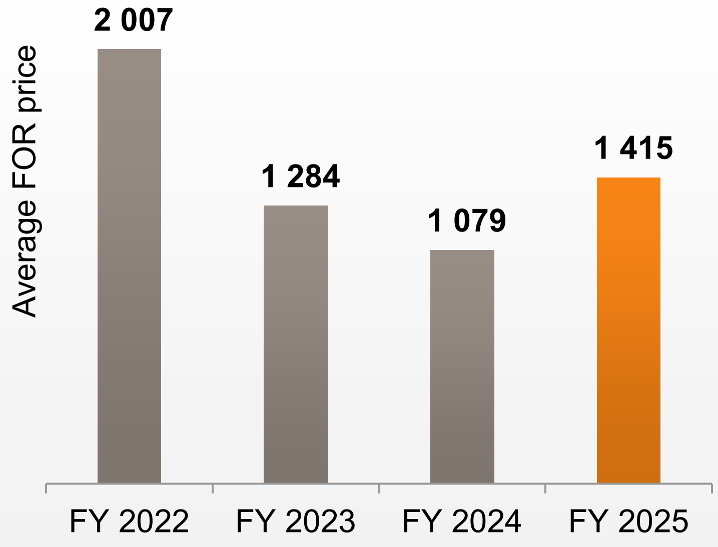
Chrome Ore (USD/t)

- Chrome ore prices are softer but continue to show resilience.



PGMs (USD/oz)

- Material price uptick in the average basket price seen in FY 2025.



Source for all charts: CRU Dec 2025 Market Outlook Report

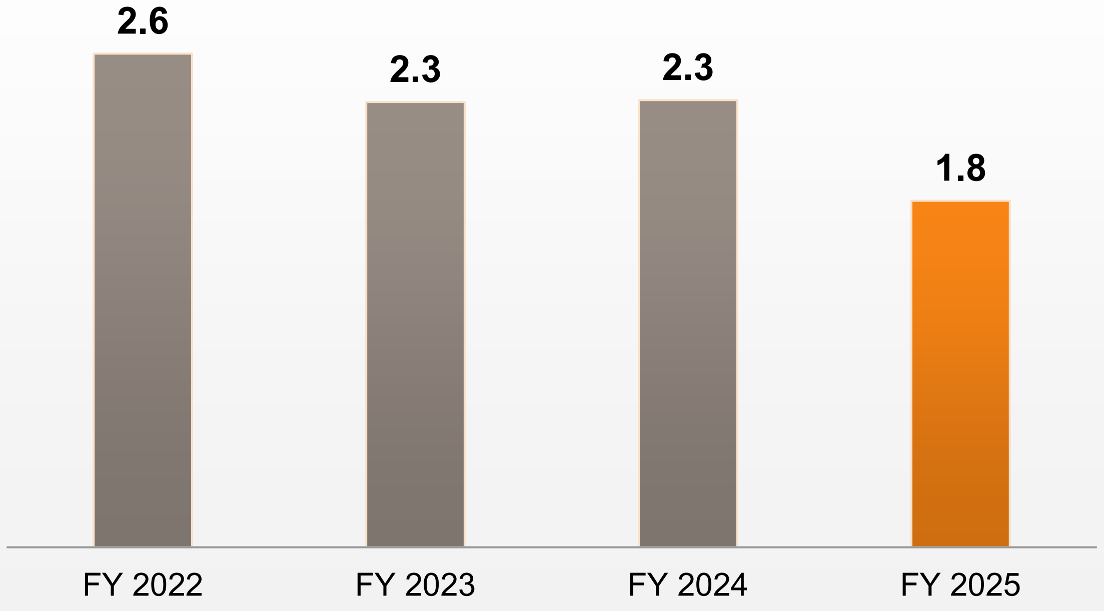
Operational Review 03

MERAFE
RESOURCES

Health and safety of employees central to operations

- No fatalities.
- TRIFR improved to 1.79 from 2.31 in December 2024.
- Safety of our employees remains a critical focus area with the goal of achieving zero harm.
- Safety campaigns and programmes continue to run for all staff to put safety top of mind.

Total recordable injury frequency rate (TRIFR)



MERAFE RESOURCES

Eskom update

- Power supply stable for most of the period to date with minimal load curtailments experienced in 2025.
- High tariffs remain a concern.
- Discussions with Eskom continue post year-end. The National Energy Regulator of South Africa's approved 12-month interim electricity tariff of 87.74c/kWh. A lower tariff is key to the restart of Wonderkop and Boshoek smelters & LT sustainability of Lion. (slide 21 provides further details)

Alternative energy/technology

Co-generation

- Alternative technologies for producing electricity from off-gas are currently on hold.

Renewable energy

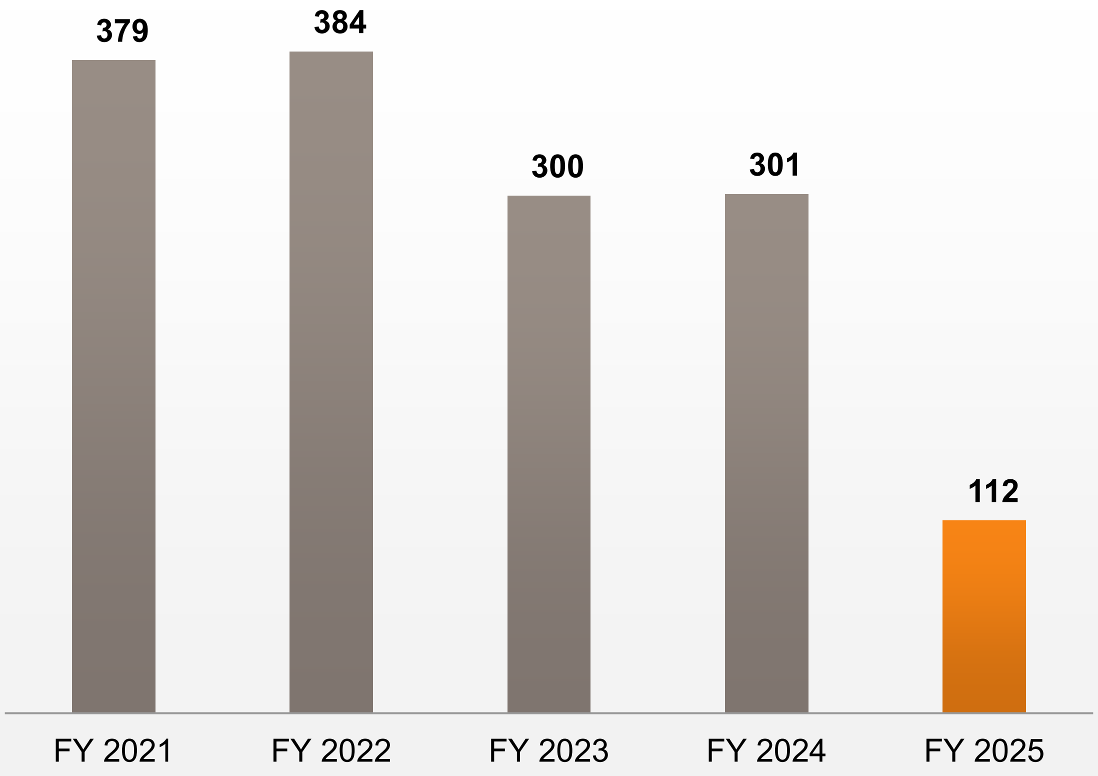
- All onsite renewable energy projects have been suspended.
- The 100MW Pele Green Energy project, PPA signed in 2024, is in the process of being de-risked.

Production

Ferrochrome

- FY 2025 production decreased to 112kt.
- Installed capacity utilisation of 23%.
- 37% utilisation of operating capacity.
- Boshoek and Wonderkop smelters suspended.
- Lion smelter suspended for scheduled maintenance.

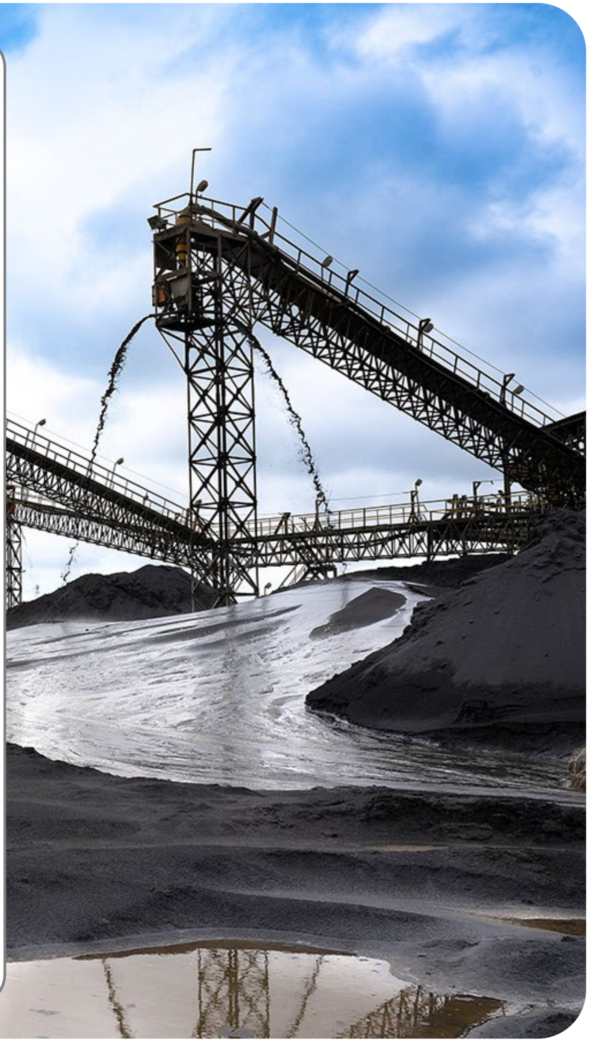
Ferrochrome production (kt)



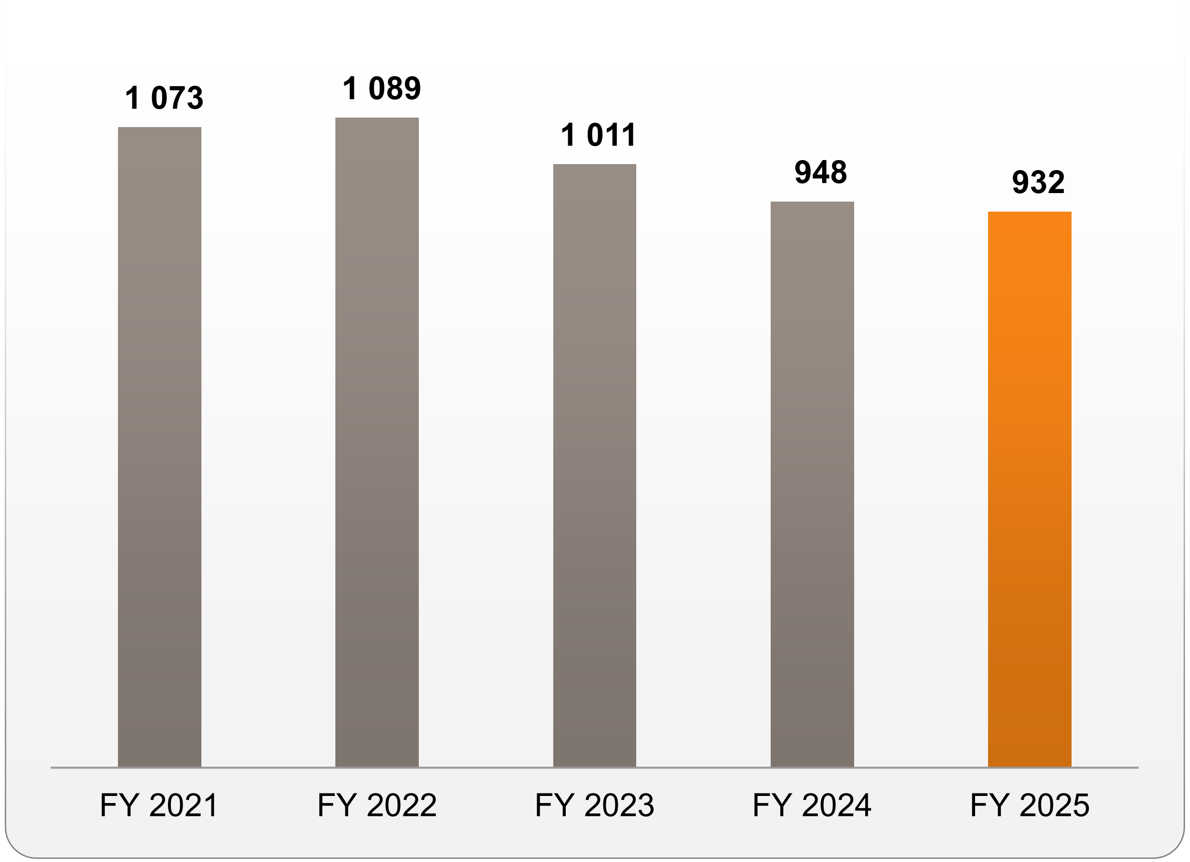
Chrome ore

Chrome ore

- FY 2025 total production decreased by 2%.
  - While chrome ore production increased by 4% due to higher yields,
  - UG2 production was 16% lower due to lower feed and dispatches
- UG makes up approximately 25% of total production.



Chrome ore production (kt)



Production costs

Ferrochrome

- Total production cost per tonne increased by 14% (from Dec 2024) due to a higher fixed costs absorption rate arising from idle plants.
- The increase in costs was partially offset by lower chrome ore prices and lower reductants and fluxes costs

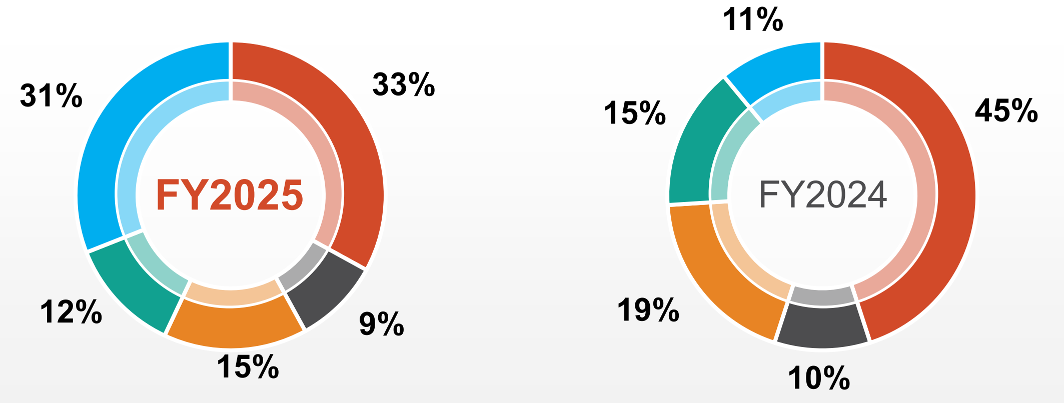
	2025	2024
C3 cost (R/t)	**21 834**	19 103

Chrome Ore

- Cash production cost per tonne increased by 8% (from Dec 2024).
  - Labour cost increases.
  - Engineering cost increases.
  - Higher utilities cost.
- The decrease in raw material costs offset the production cost increase.

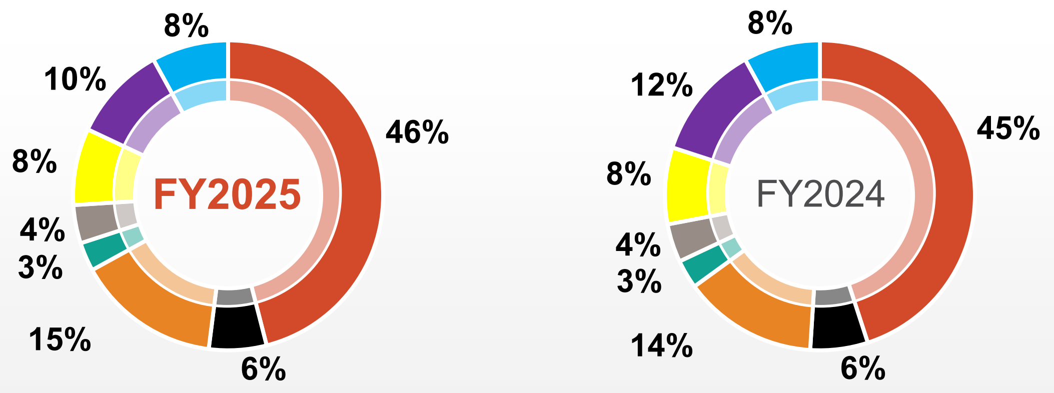
	2025	2024
C3 cost (R/t)	**1 951**	1 810

C3 production costs



Chrome ore | Reductants and fluxes | Power | Fixed costs | Plant and other

Cash production costs



Labour and contractors | Drilling and blasting | Engineering | Fuel and oil | Maintenance | Utilities | Raw material purchases | Other

MERAFE RESOURCES

PGMs operations

- The Eastern PGMs operation continues to perform well.
- PGMs production increased due to additional capacity from Eastern PGMs operation and PGMX plant.
- PGMs production volumes increased.
  - Venture's feed volume was 546kt (2024: 468kt).
  - Venture's production volume was 71 612oz (2024: 68 082oz).
- Improvement in PGMs pricing.
  - Platinum prices 35% higher (compared to FY 2024).
  - Rhodium prices 36% higher (compared to FY 2024).

Chrome ore agreements

- As previously reported, the Venture entered into mutually beneficial agreements with Sibanye Stillwater plc. These agreements were:
  - An agreement enhancing the terms to the historical agreement with Lonmin plc.
  - A chrome management agreement (CMA).
- The agreements will result in increased feed and improved recoveries, thereby optimising production yields and reducing operational costs across all relevant chrome recovery plants.
- The Venture appointed the operator of the chrome recovery plants.
- The Competition Commission approved the transaction in Q4 2025 and the agreement is now effective.

Smelting operations update

- The business review process undertaken in Q1 2025 has been concluded.
- The decision taken was to suspend Wonderkop and Boshoek smelters.
- Lion smelter suspended for planned maintenance.
- Engagements with stakeholders led to approval by the National Energy Regulator of South Africa of an Eskom proposed 12-month interim tariff of 87.74c per kWh.
- In-principle support for the proposed 62c per kWh electricity tariff ("**Proposed Tariff**") received from Eskom and the South African government ("**Government**").
- Specific terms and conditions of the Proposed Tariff are critical and engagement with Eskom and Government to continue.
- In good faith, the Venture has extended the current termination date under the s189 and 189A of the Labour Relations Act, 66 of 1995 consultation process to 31 March 2026.
- Lion smelter has resumed production.

Financial Review 04

MERAFE
RESOURCES

MERAFE RESOURCES

Revenue

Revenue Breakdown

	2025					2024				
	FeCr	**Cr Ore**	**PGMs**	**Other**	**Total**	FeCr	Cr Ore	PGMs	Other	Total
Export revenue (R'm)	2 179	2 909	-	-	**5 088**	5 696	1 754	-	-	7 450
Volumes sold (kt/oz)	124	683	14 948	N/A	**N/A**	314	526	13 557	N/A	N/A
Sale price (USc/USD)*	92.9	270	1 415	N/A	**N/A**	98.8	281	1 079	N/A	N/A
Domestic revenue (R'm)**	117	201	390	40	**748**	213	508	267	5	993
Total revenue (R'm)	**2 296**	**3 110**	**390**	**40**	**5 835**	5 909	2 262	267	5	8 443

	2025	2024
ZAR/USD exchange rate (average)	**R17.88**	R18.34

* FeCR = CIF (USc/lb); Cr Ore = CIF exports (USD/t); PGMs = FOR (USD/oz).

** Includes sales to the rest of Africa.

Revenue

Total revenue decreased by 31% period-on-period to R5 835 million

Ferrochrome

- Ferrochrome revenue decreased by 61% period-on-period (PoP) to R2 296 million.
- Lower volumes sold, lower prices achieved and a stronger ZAR:USD exchange rate all contributed to the sharp drop in revenue.

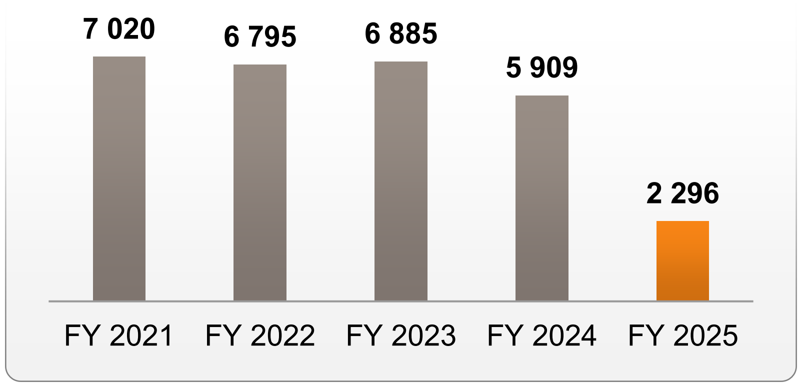
Chrome ore

- Chrome ore revenue increased by 37% PoP to R3 110 million.
- Higher volumes sold and resilient average chrome ore prices achieved were the main reasons for the increase.
- A stronger average ZAR:USD exchange rate offset some of the gains.

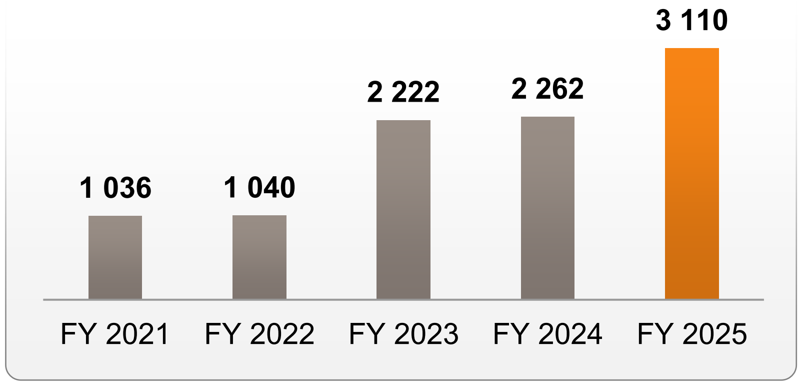
PGMs

- PGMs revenue increased to R390 million – a 46% increase PoP.
- Higher volumes sold and improvement in the average basket price contributed to the revenue increase
- A stronger average ZAR:USD exchange rate offset some of the gains.

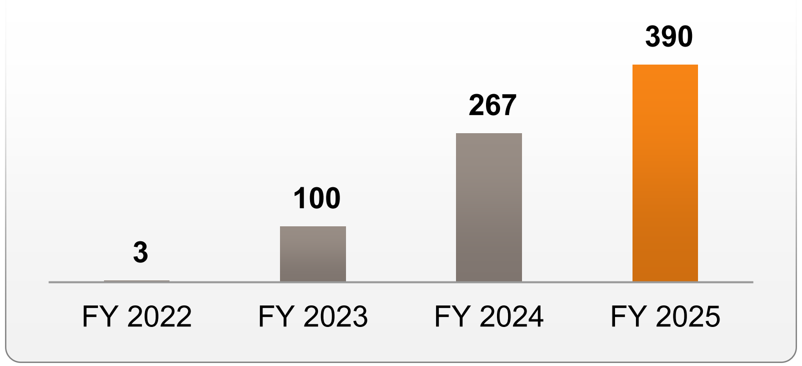
Ferrochrome revenue (R'm)



Chrome ore revenue (R'm)



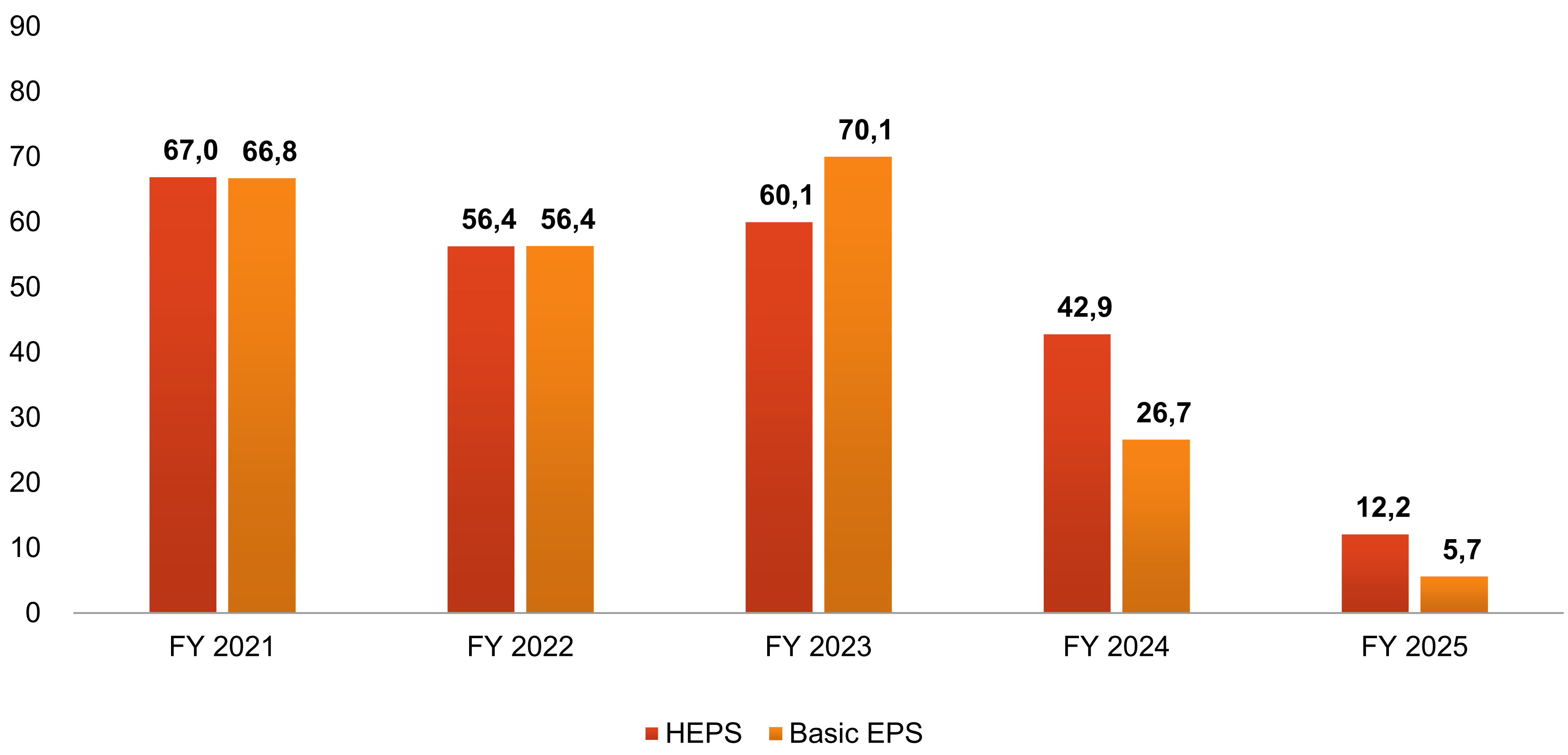
PGMs revenue (R'm)



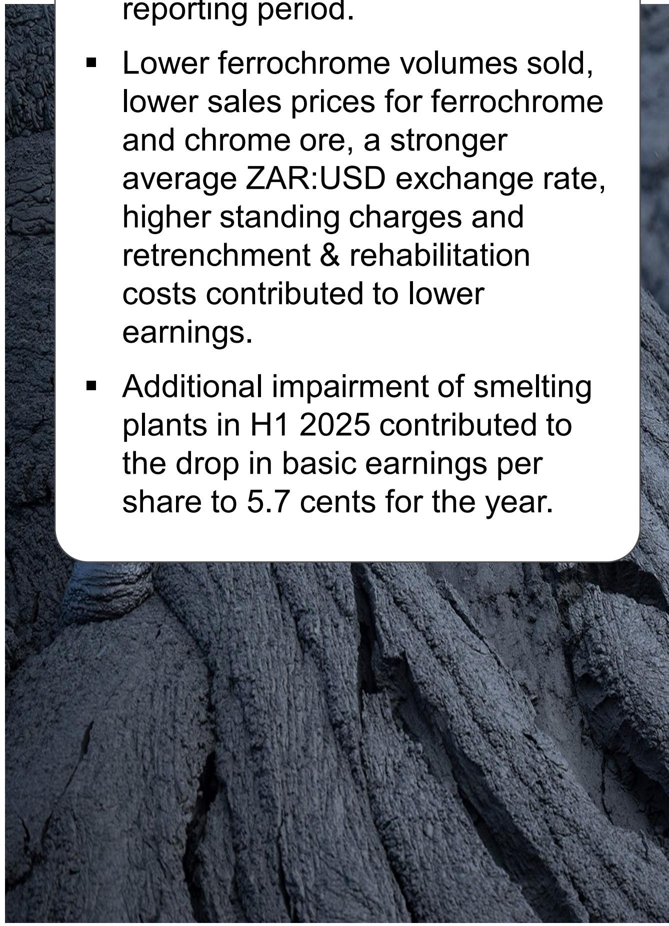
MERAFE RESOURCES

Earnings

HEPS and Basic EPS (cents)



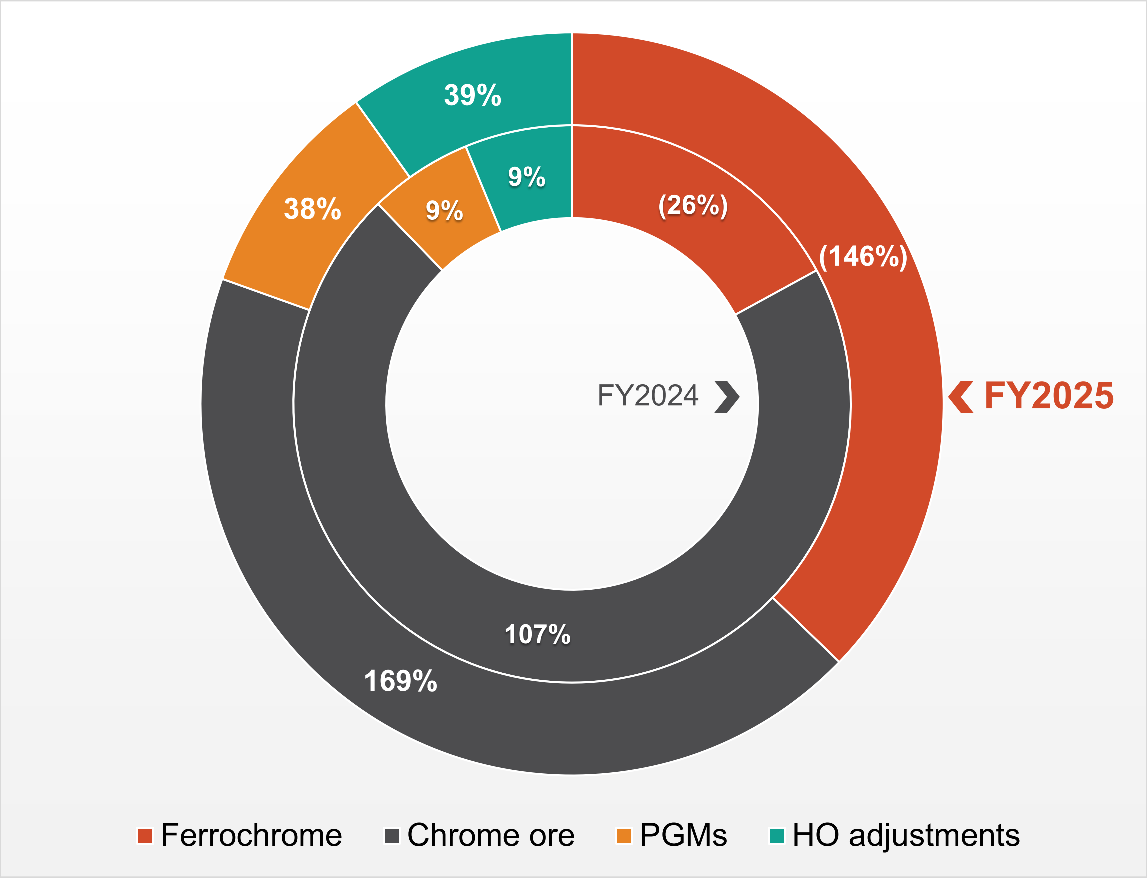
- Headline earnings per share of 12.2 cents for the reporting period.
- Lower ferrochrome volumes sold, lower sales prices for ferrochrome and chrome ore, a stronger average ZAR:USD exchange rate, higher standing charges and retrenchment & rehabilitation costs contributed to lower earnings.
- Additional impairment of smelting plants in H1 2025 contributed to the drop in basic earnings per share to 5.7 cents for the year.



MERAFE RESOURCES

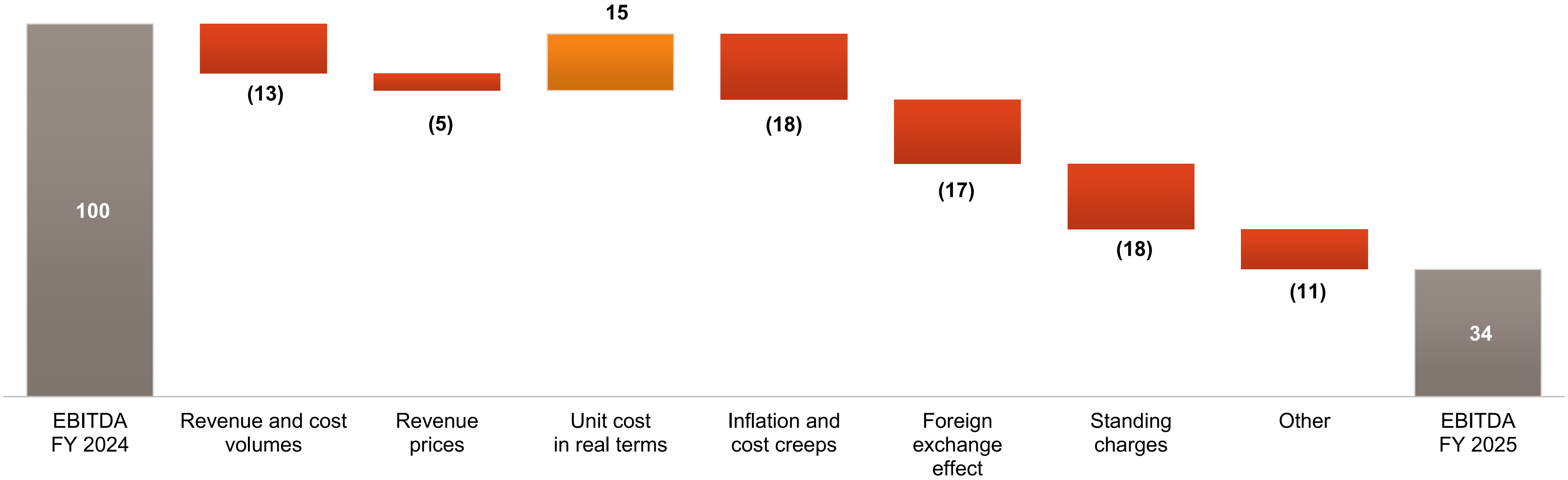
EBITDA per operation

Contribution per operation to Venture's EBITDA (%)



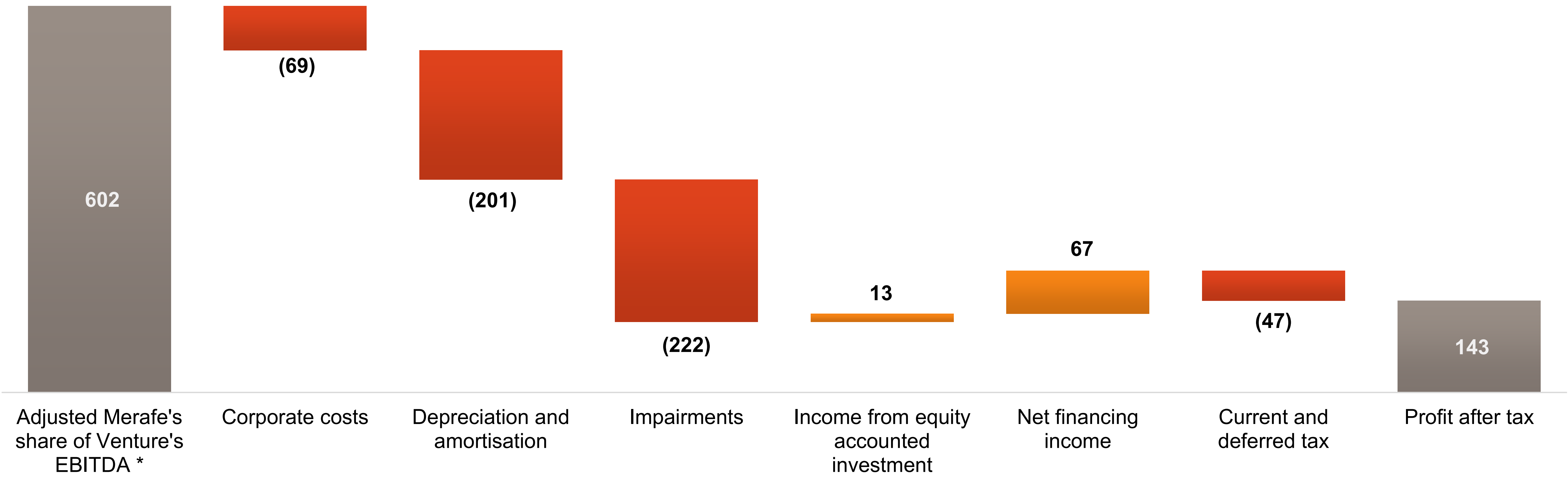
EBITDA

EBITDA from the Venture variance analysis | FY 2025 vs FY 2024 (%)



EBITDA reconciliation to profit

Venture's EBITDA reconciliation to Merafe's profit after tax (R'm)

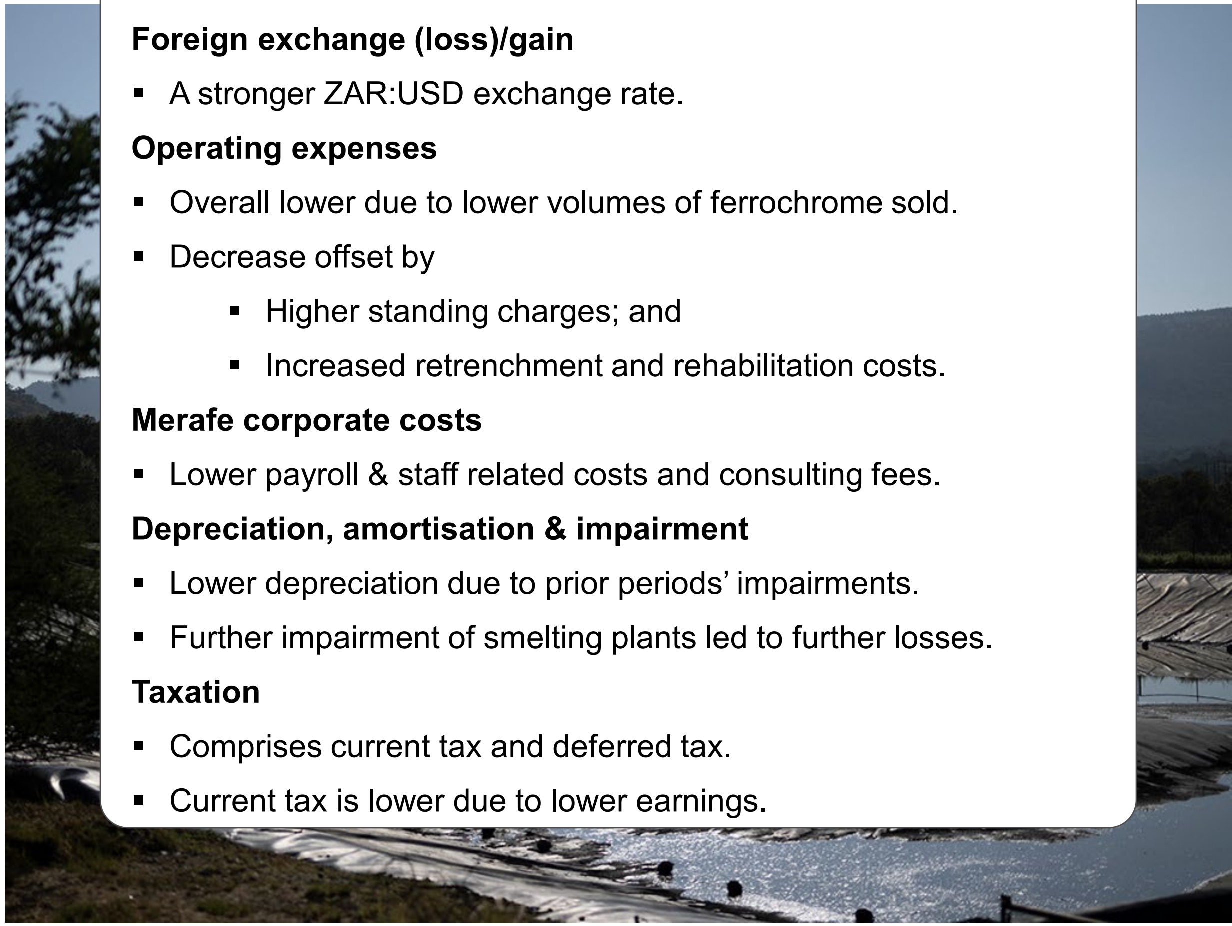


* Merafe's share of Venture's EBITDA of R581 million plus cost of sales adjustment of R21 million. This figure was restated in FY25.

MERAFE RESOURCES

Financial performance overview

For the year ended	FY 2025 R'm	FY 2024 R'm
Ferrochrome revenue	**2 296**	5 909
Chrome ore revenue	**3 110**	2 262
PGMs revenue	**390**	267
Other revenue	**40**	5
Foreign exchange (loss)/gain	**(165)**	29
Operating expenses *	**(5 069)**	(6 690)
Merafe's share of PSV EBITDA (adjusted)**	**602**	1 782
Merafe's corporate costs	**(69)**	(84)
Merafe's EBITDA	**533**	1 698
Depreciation, amortisation & impairment	**(424)**	(929)
Income from equity accounted investment	**13**	20
Net financing income *	**67**	98
Taxation	**(47)**	(219)
Earnings after tax	**143**	667
Headline earnings per share (cents)	**12.2**	42.9



Revenue

- As earlier discussed.

Foreign exchange (loss)/gain

- A stronger ZAR:USD exchange rate.

Operating expenses

- Overall lower due to lower volumes of ferrochrome sold.
- Decrease offset by
    - Higher standing charges; and
    - Increased retrenchment and rehabilitation costs.

Merafe corporate costs

- Lower payroll & staff related costs and consulting fees.

Depreciation, amortisation & impairment

- Lower depreciation due to prior periods' impairments.
- Further impairment of smelting plants led to further losses.

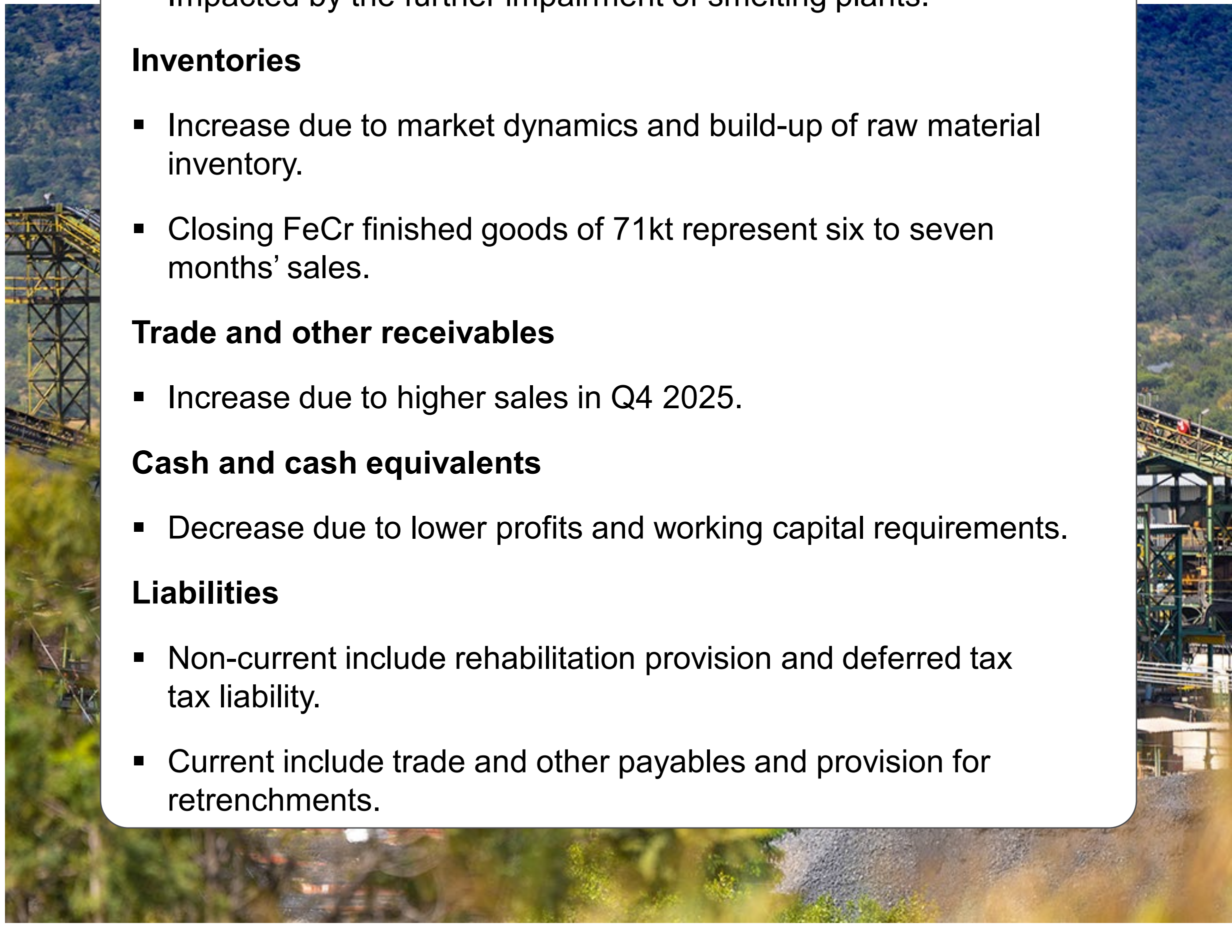
Taxation

- Comprises current tax and deferred tax.
- Current tax is lower due to lower earnings.

* = The 2024 figure has been restated.
** = Merafe's share of Venture's EBITDA of R581m add cost of sales adjustment of R20m. The 2024 figure has been restated.

Financial position overview

As at	31 Dec 2025 R'm	31 Dec 2024 R'm
Total non-current assets	**1 316**	1 261
Current assets		
Inventories	**1 899**	1 794
Trade and other receivables	**1 209**	1 175
Current tax receivable	**82**	117
Other short-term financial asset	**394**	361
Cash and cash equivalents and balances held with Central Treasury	**1 157**	1 434
Total current assets	**4 740**	4 881
TOTAL ASSETS	**6 056**	6 142
Equity	**4 719**	4 876
Total non-current liabilities	**370**	340
Total current liabilities	**967**	926
TOTAL EQUITY AND LIABILITIES	**6 056**	6 142



Non-current assets

- Impacted by the further impairment of smelting plants.

Inventories

- Increase due to market dynamics and build-up of raw material inventory.
- Closing FeCr finished goods of 71kt represent six to seven months' sales.

Trade and other receivables

- Increase due to higher sales in Q4 2025.

Cash and cash equivalents

- Decrease due to lower profits and working capital requirements.

Liabilities

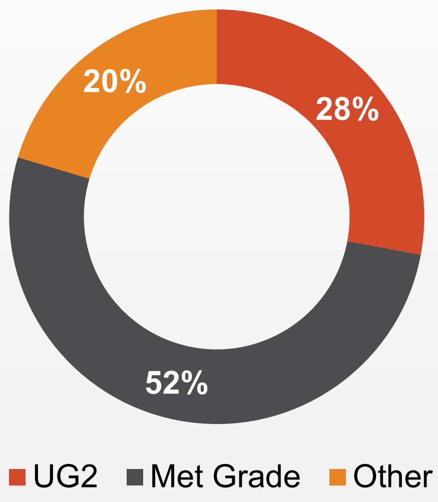
- Non-current include rehabilitation provision and deferred tax tax liability.
- Current include trade and other payables and provision for retrenchments.

Inventory levels

Chrome Ore

	2025	2024
Closing stock (kt)	**290**	129

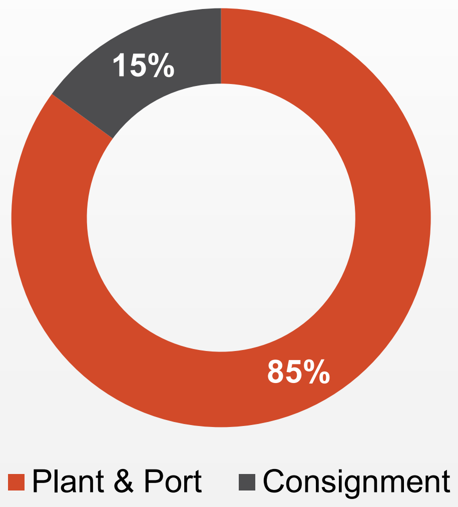
Inventory make-up



Ferrochrome

	2025	2024
Closing stock (kt)	**71**	83

Inventory location



Capital expenditure (capex)

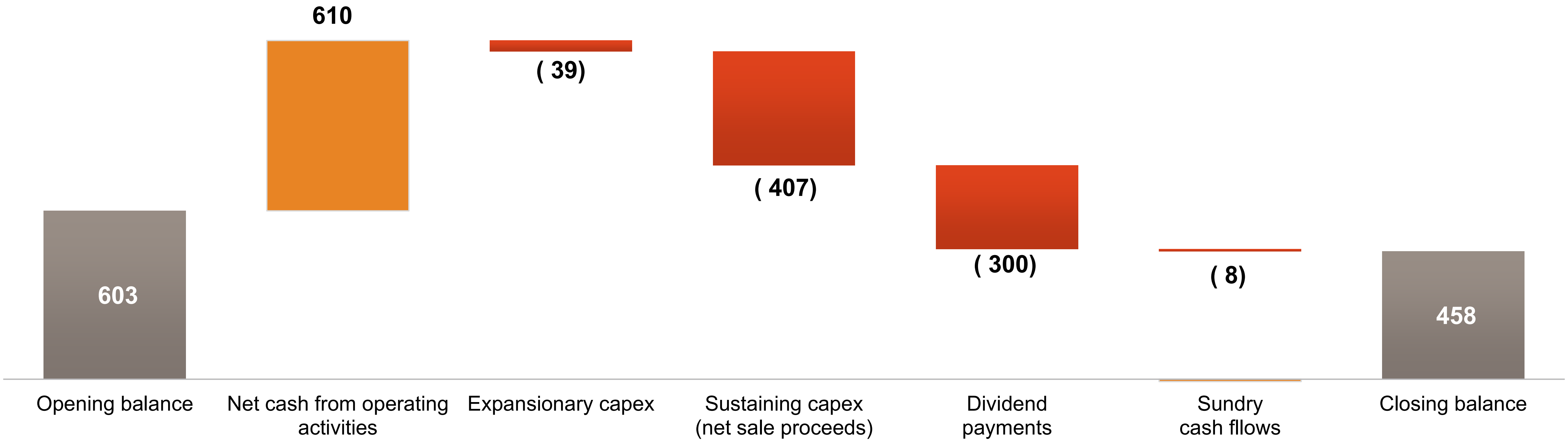
Capex per operation

- 73% of the PSV's capex was on replacement and sustaining capex.
- 20% of the PSV's capex was to address health, safety, environment and community requirements.
- 7% of the PSV's capex was on expansion projects.

	FY 2025 R'm	FY 2024 R'm
Smelting	**186**	331
Mining - Cr Ore	**221**	239
Mining - PGMs	**40**	92
Total capex (cash flow)	**447**	662

Reconciliation of cash and cash equivalents

Reconciliation of cash and cash equivalents



Sufficient headroom under facilities

As at 31 December 2025	120-day notice deposit[1] R'm	Other liquid balances[2] R'm	Merafe cash and cash equivalents R'm	Merafe total R'm
Closing liquid reserves	**394**	**698**	**458**	**1 550**

As at 31 December 2025	Venture facilities R'm	Interest bearing debt[3] R'm	Merafe total R'm
Total facilities in place	**Unspecified**	**300**	**300**
Total facilities utilised	–	–	–
Headroom	**Unspecified**	**300**	**300**

1 Cash ring-fenced for rehabilitation liabilities and guarantees and managed by Central Treasury.
2 Other cash reserves managed by Central Treasury.
3 Committed unsecured three-year revolving credit facility with ABSA.

Capital Allocation 05

Dividend

1

The Board has declared a final ordinary cash dividend of **R200** million

2

The final dividend amounts to **8** cents per share before dividend tax

Outlook 06

Outlook

- Anticipated 2026 business context
  - Volatile, uncertain, complex and ambiguous environment characterised by
    - Geopolitical tensions.
    - Protectionist policies.
    - Regional conflicts.
    - Macro-economic risks.
  - Stainless steel demand growth forecast.
  - China's dominance to persist in stainless steel and ferrochrome production.
  - South Africa remains a key global source of chrome ore.
  - Pressure on ferrochrome prices expected to continue.
  - Cost pressures to continue.

Outlook

- Merafe's response
  - Reviewed smelting operations to explore options concluded. Wonderkop and Boshoek smelters suspended.
  - Lion smelter has resumed operations after scheduled maintenance.
  - Engagements with key stakeholders continue with a view to finding long term solutions.
  - Decisions on suspended smelters to be made once outcome of engagements known.
  - Mining operations to remain a key part of our business.
  - Cost management focus to continue.
  - Cash preservation measures to continue.
  - Focus on ESG essential for our sustainability.
  - Aim: creation of shared value for our stakeholders.

Thank you

MERAFE
RESOURCES

2025

Delivering today. Investing in tomorrow.